



Fort Saskatchewan
PATH₂ZERO
DOW GROWTH & NET-ZERO TRANSFORMATION

General Business

SEC Disclosure Rules

- Some of our comments include statements about our expectations for the future. Those expectations involve risks and uncertainties. Dow cannot guarantee the accuracy of any forecasts or estimates, and we do not plan to update any forward-looking statements if our expectations change. If you would like more information on the risks involved in forward-looking statements, please see our annual report and our SEC filings.
- In addition, some of our comments reference Operating EBIT, Operating EBIT Margin, Operating EBITDA, Operating EBITDA Margin, Operating Net Income and Cash Flow Conversion, which are non-GAAP financial measures. For definitions and reconciliation to the most directly comparable GAAP measure, see supplemental information in the Appendix and located at investors.dow.com under Financial Reporting.



Global Scale, Local Reach and Collaborative Innovation

98 manufacturing sites in 29 countries
16 Innovation Centers in 10 countries

32

U.S. & Canada

ALBERTA
Locations

Fort

Saskatchewan

Prentiss

Calgary

13

Latin America

manufacturing sites
in 4 countries

Europe, the Middle East,
Africa & India

manufacturing sites
in 15 countries

32

Asia Pacific

manufacturing sites in
10 countries

14



Announcing 2026 Charitable Grant recipients



Thriving Communities



STEM & Skilled Trades



Sustainability



Community Investment Highlights

+\$16MM

PLEGGED TO
COMMUNITY INVESTMENT
2025-2029



MAJOR FUNDER

NEW AQUATICS
FACILITY & ACCESS
FOR EVERYONE



ANNUALLY

+\$220K



OUR WORKFORCE
RAISES FUNDS FOR
LOCAL CHARITIES



**21
INDIGENOUS
STUDENTS**

RECEIVED FUNDING
THROUGH INDSPiRE FOR
POST-SECONDARY



+20 ELECTRICAL STUDENTS

TRADE WINDS
TO SUCCESS



HIRED **160**
RAP STUDENTS
OVER THE PAST 20 YEARS
THROUGH CAREERS



**NO MORE
MORTGAGE**



FOR THE FORT SASK
NOURISHMENT
CENTRE (FOOD BANK)!



77%



OF OUR EMPLOYEES
VOLUNTEER IN OUR
COMMUNITY



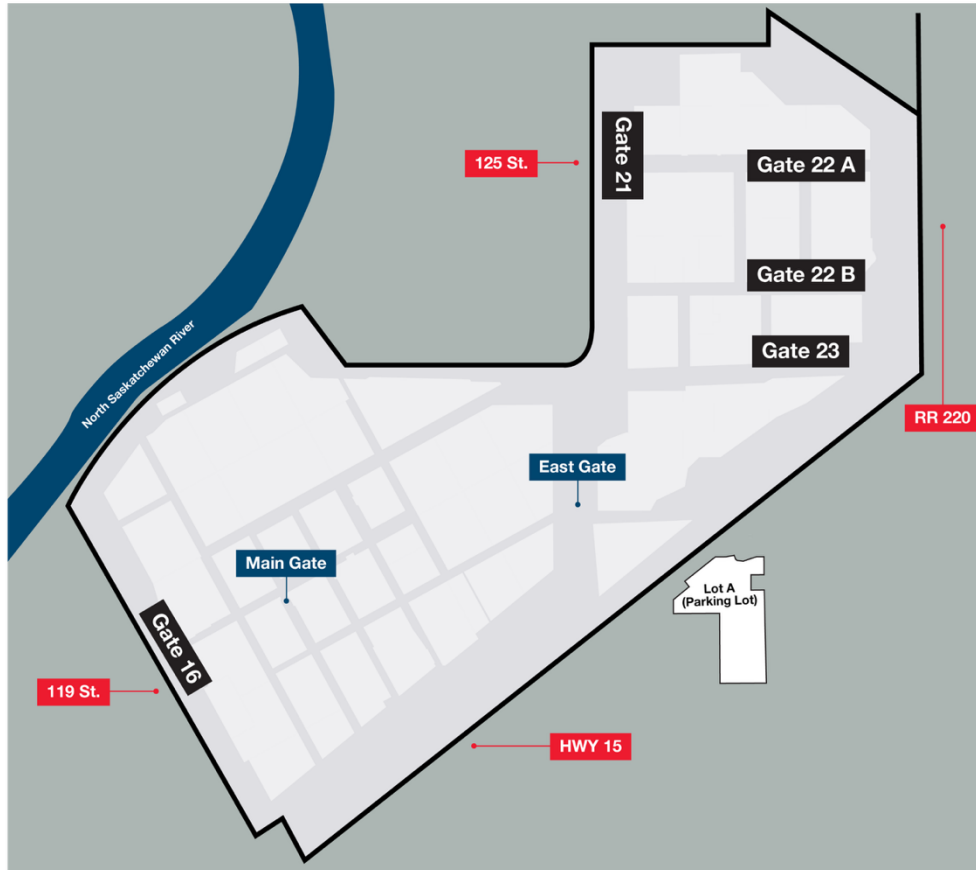
Fort Saskatchewan Path2Zero Project



- | | | | |
|--|--|---|--|
| 1 Water intake | 5 Energy systems & environment operations | 9 LP-8 gas phase polyethylene plant | 13 Dow Diamond Centre and maintenance repair & operations warehouse |
| 2 Pump house and water treatment | 6 Admin building | 10 Solution polyethylene production | 14 Innovative carbon capture solutions |
| 3 Air separation unit | 7 Maintenance & emergency | 11 Logistics & rail car wash and loading | 15 FS1 ethylene cracker |
| 4 Low-carbon power and steam generation | 8 Solution polyethylene production | 12 Existing rail | 16 FS2 ethylene cracker |



Impact



New Jobs

- Close to 500 Dow full-time positions
- Currently about 2,600 workers coming to site (1,800 construction workers for Path2Zero)
- Close to 6,500 at peak construction (2027-2028)

Traffic

- Access improvements completed
- Three new gates on RR220
- One new gate on 119 St
- One new gate on 125 St
- Carpooling intensification Program begins in Q3 2026
- Staggered P2Z shifts
- Busing on to site

BIG MOVES!





Seek

Together™