



Fort Saskatchewan  
**PATH<sub>2</sub>ZERO**  
DOW GROWTH & NET-ZERO TRANSFORMATION

# SEC Disclosure Rules

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- Some of our comments include statements about our expectations for the future. Those expectations involve risks and uncertainties. Dow cannot guarantee the accuracy of any forecasts or estimates, and we do not plan to update any forward-looking statements if our expectations change. If you would like more information on the risks involved in forward-looking statements, please see our annual report and our SEC filings.
- In addition, some of our comments reference Operating EBIT, Operating EBIT Margin, Operating EBITDA, Operating EBITDA Margin, Operating Net Income and Cash Flow Conversion, which are non-GAAP financial measures. For definitions and reconciliation to the most directly comparable GAAP measure, see supplemental information in the Appendix and located at [investors.dow.com](http://investors.dow.com) under Financial Reporting.



# Global Scale, Local Reach and Collaborative Innovation

98 manufacturing sites in 31 countries  
16 Innovation Centers in 10 countries

32

U.S. & Canada

**ALBERTA**  
Locations

Fort

Saskatchewan

Prentiss

Calgary

15

Latin America

manufacturing sites  
in 4 countries

Europe, the Middle East,  
Africa & India

manufacturing sites  
in 15 countries

35

Asia Pacific

manufacturing sites in  
10 countries

16



# Announcing 2025 Grant Recipients



## Thriving Communities



## STEM & Skilled Trades



## Sustainability



# Community Impact – SINCE LAST YEAR!

+\$10MM

Committed to  
community investment  
over the next 4 years



Raised **+\$215K**  
through our Employees  
Charities Campaign and  
awarded *Campaign  
Committee of the Year*  
by United Way

Supported Alberta Ecotrust to  
**fund 10 environmental  
projects**



- **Five women** hired from *Women Building Futures* – Power Engineering
- **12 Electrical students** graduating as part of Trade Winds to Success program for *Indigenous students*
- Hired **13 Registered Apprenticeship** Students with support from *CAREERS*



**No more mortgage** for  
the Fort Sask Nourishment  
Centre (Food Bank)!

77%

of our employees  
volunteered in our  
communities





# Path to Net Zero by 2050





- 1 Intake
- 2 Pump house and water treatment
- 3 Air separation unit
- 4 H<sub>2</sub> / CO<sub>2</sub>

- 5 Cogeneration
- 6 Energy Systems & Environment Operations
- 7 Admin building
- 8 Maintenance & Emergency

- 9 Solution polyethylene production
- 10 LP-8 gas phase polyethylene plant
- 11 Solution polyethylene production
- 12 Logistics & rail car wash and loading

- 13 Existing rail
- 14 Dow Diamond Centre and Maintenance, Repair and Operations
- 15 H<sub>2</sub> / CO<sub>2</sub>
- 16 FS1 ethylene cracker

- 17 FS2 ethylene cracker

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# CONSTRUCTION PROGRESS VIDEO

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**Seek**

**Together™**