



Dow – Diamond Anniversary 2021 Turnaround activities

Jess MacDonald – public affairs
manager

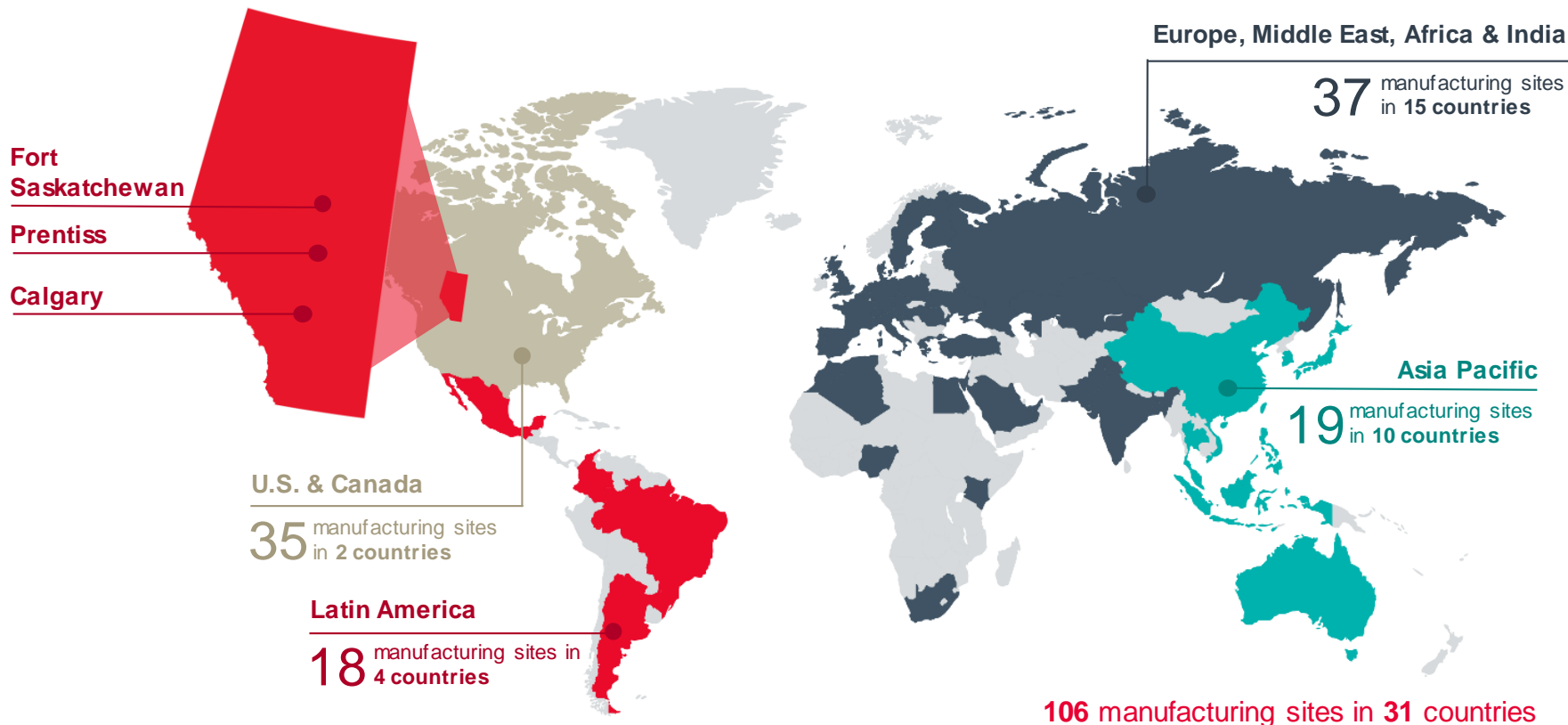
SEC Disclosure Rules

Some of our comments include statements about our expectations for the future. Those expectations involve risks and uncertainties. Dow cannot guarantee the accuracy of any forecasts or estimates, and we do not plan to update any forward-looking statements if our expectations change. If you would like more information on the risks involved in forward-looking statements, please see our annual report and our SEC filings.

In addition, some of our comments reference non-GAAP financial measures. Where available, a reconciliation to the most directly comparable GAAP financial measures and other associated disclosures are provided at the end of the presentation.



OUR GLOBAL & LOCAL OPERATIONS





We've grown together.

DIAMOND ANNIVERSARY
60 YEARS IN FORT SASKATCHEWAN

Economic Impact: Average year



1,000

**EMPLOYEES &
CONTRACTORS**



\$ 127 M

**WAGES, LABOUR
SPEND & TAXES**



\$10 M

**FORT SASK
RETAIL SPEND**



#SupportYourFort – City and Chamber

- Procurement info session
- Quarterly appreciation items are sourced locally
- A large part of the Turnarounds' safety/recognition items will be supplied from local businesses
- Working with the Fort Sask Chamber of Commerce – M2M cards in 4,000 turnaround welcome packages



Global Citizenship

We partner with more than
40 schools and non-profits

Major Community Partners



Last 10 years

More than 6 million invested in
non-profits, schools and municipal
activities



Last 10 years

More than 20,000 volunteer hours
from our employees



12th furnace - Ethylene Production Facility Expansion

12th furnace - Ethylene Production Facility Expansion



We're Social: Follow Us



@DowCanada



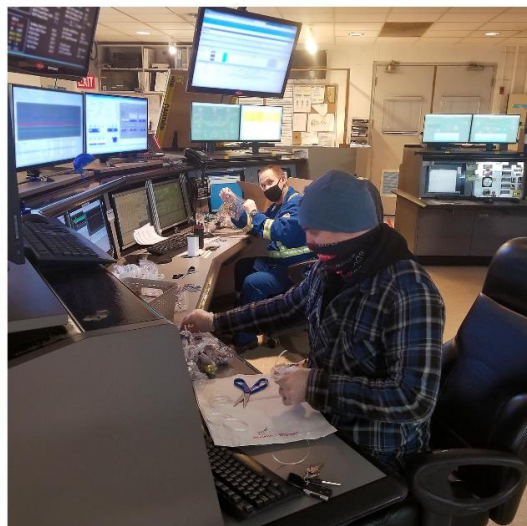
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**CANADA
2021**





2021 Turnaround activities

Timeline and quick facts

Spring:

Smaller-scale activities

Late summer

Majority of activities

These activities will:

- Employ 15 different skilled trades
- Mostly pipefitters, boilermakers, insulators and scaffolders



For more turnaround info

Turnaround website: dow.com/fortsask



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NRCAER UPDATeline

1-866-653-9959



Fort Saskatchewan site

1-866-234-5896



Turnaround

Just like your car needs regular maintenance, our facilities also need routine maintenance to continue operating safely and reliably. This year, our facilities will go through multiple maintenance periods.



Our EH&S commitment

Dow is committed to providing a safe work site and reliable operations.

Our number one priority is always the safety of our workforce, the community and the environment.



DOW RESTRICTED



Our Pandemic Response

Pandemic Response Team

Staggered shifts and breaks

Screening measures

Increased cleaning

Contact tracing

Physical distancing and facial coverings

Virtual meetings and separation of work groups

Phased Return to the Workplace approach



Traffic

The help reduce the impact of increased traffic during our turnaround, we are:

- Working with the City and the County on traffic plan
- Opening two additional entrances to our site
- Enforcing a site traffic plan
- Delivering a safe driving program on-site.



Flaring

Our flaring activity will increase during our turnaround. Flaring is:

- An essential safety system
- Part of our normal operating procedure
- Closely monitored by our operations personnel, site EH&S leadership and government regulators





Seek **Together**[™]



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