

Feeding the World Responsibly....Everyday At Agrium



Life in the Heartland Community Meeting – Gibbons, Alberta

October 27, 2014

What I am going to cover

- Globally Who is Agrium?
- Our #1 Challenge
- Snapshot of Redwater Fertilizer Operations
- Snapshot of Fort Saskatchewan Nitrogen Operations
- 2014 Highlights both sites
- Giving Back

Agrium at a Glance

16,000 Employees

14 Countries



2 Business Units



1 Global Company

with 7,000,000,000 Mouths to feed

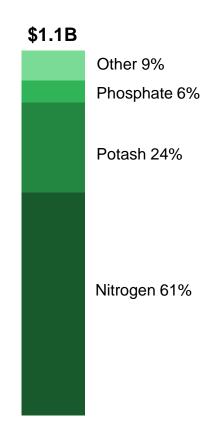
www.agriumwholesale.com



Major International Wholesaler

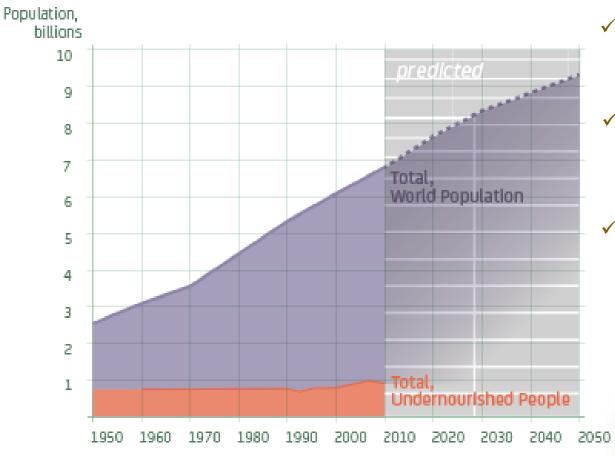
Nitrogen: 5.5Mt – 4th largest global producer Potash: 2.0Mt - 3rd largest NA producer Phosphate: 1.2Mt – 4th largest NA producer **NORTH AMERICA** Canada **A**grium USA Wholesale NITROGEN PRODUCTION FACILITY POTASH PRODUCTION FACILITY GRANULATION PRODUCTION FACILITY ANHYDROUS AMMONIA STORAGE **EUROPE SOUTH AMERICA** AGRIUM EUROPE HEAD OFFICE Argentina Egypt

Diversified Gross Profit (2013)



The Greatest Challenge of our Time

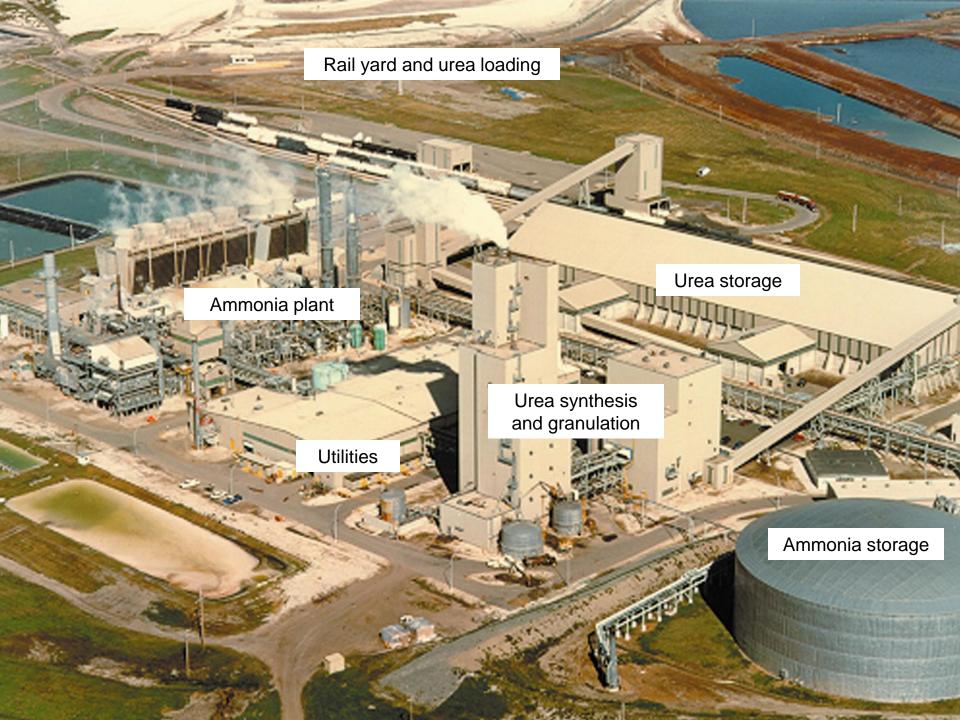
- Sustainably Feeding 9 Billion People by 2050
- The World Needs to Produce 60% More Food



- √ 870 million people suffer from chronic hunger
- √ 852 million people are under-nourished
- √ 37 countries are facing a food crisis







2014 Highlights

Redwater Nitrogen - Just finishing a major turnaround

- New boiler installed came via the Antonov
- Started Sept 4
- \$1 million per day for six weeks

Redwater Phosphate - approved for \$30 million to progress the next phase of gyp stack.

Fort site - largest turnaround since original construction (June 1 –July 11, 2014)

- Cost Over \$60 million
- Safety No recordable injuries during turnaround
- Peak People on site 900 days 400 night

Our 2014/15 Focus - Process Safety – Reducing the potential for incidents at our facility. Keeping it in the Pipes

Community Advisory Panels at both sites - new members welcome

Operational Excellence

Giving Back to Communities

- Last year \$500,000 to Alberta Capital Region United Way
- This Year's United Way:
 - Agrium leading the Heartland Challenge
 - Poverty simulation
 - Days of Caring bus tours
 - Melnyk will be Alberta Capital Region Chair next year
- \$25,000 to Youth Zone at Fort Library
- \$50,000 to Gibbons Youth Centre
- Scholarships at High Schools
- Refurbishing of Playgrounds in the Heartland communities
- Sponsor and participant at major community events, (Canada Day to Ag Days – to Equinox Days, Movie in the Park. Farmers Markets)
- Annually donate \$100,000 to non profit groups in the Heartland area

Giving Back - employees

- Annual clothing drive Bissell Centre both site
- Recyclables to Boys & Girls Club (D. Gagne +10 years)
- Habitat build
- Food Bank (gather toys at Christmas)
- Mustard Seed volunteer Growing Together Team activity