



Dow – Fort Saskatchewan

Life in the Heartland Information Evening

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Alberta Operations Site Director

SEC Disclosure Rules

Some of our comments include statements about our expectations for the future. Those expectations involve risks and uncertainties. Dow cannot guarantee the accuracy of any forecasts or estimates, and we do not plan to update any forward-looking statements if our expectations change. If you would like more information on the risks involved in forward-looking statements, please see our annual report and our SEC filings.

In addition, some of our comments reference non-GAAP financial measures. Where available, a reconciliation to the most directly comparable GAAP financial measures and other associated disclosures are provided at the end of the presentation.



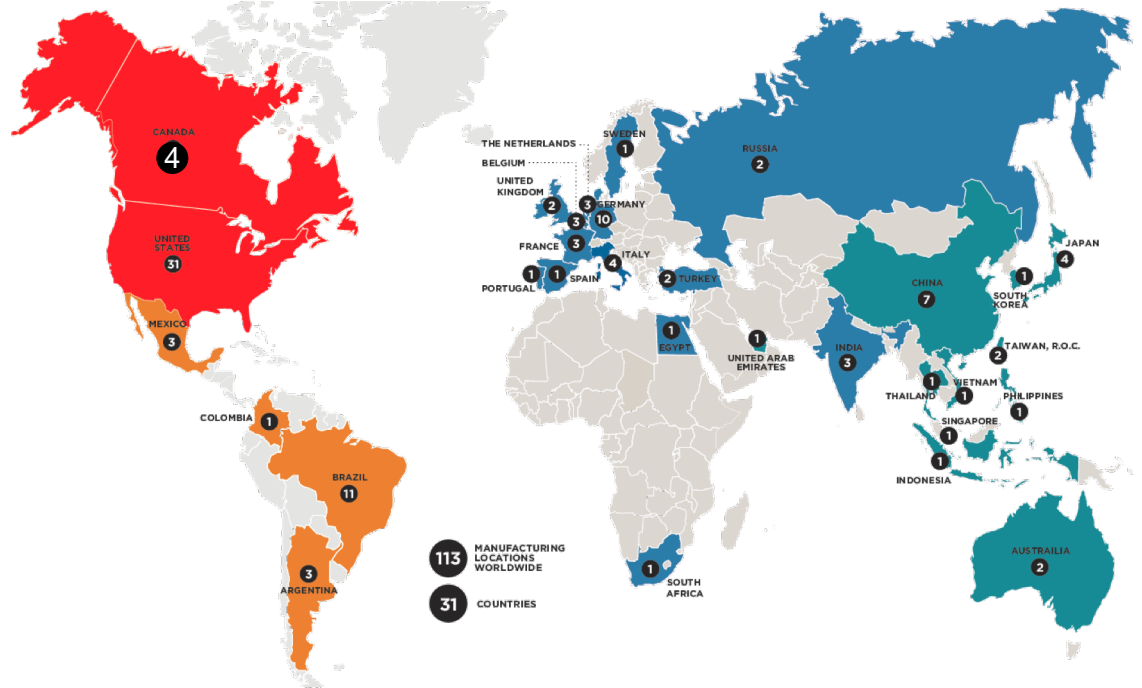
Dow in Alberta

FORT SASKATCHEWAN

PRENTISS

CALGARY
(HEAD OFFICE)

Global Manufacturing Footprint



Fort Saskatchewan Site Overview

- Started operations in 1961
- 3 world-scale plants
- Convert natural gas liquids to polyethylene
- Majority of poly pellets are used to create food packaging that prolong shelf-life of food
- Founding member of Responsible Care®

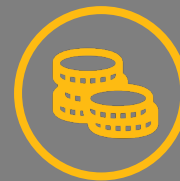


Economic Development



1,000 EMPLOYEES &
CONTRACTORS

\$35M WAGES IN
THE REGION



MORE THAN \$9M TAXES
DIRECT &
INDIRECT



MORE THAN \$12M ANNUAL RETAIL
SPENDING BY
PERSONNEL
IN THE REGION



\$115M IN SUPPLIER
CONTRACTS



3 WORLD-SCALE PLANTS
2,100 60+ KM
ACRES IN SIZE RAILTRACKS ON SITE

Manufacturing 4.0

Also known as Industry 4.0, Manufacturing 4.0 is an Operations strategy designed to improve productivity and competitiveness while driving continued growth and raising enterprise-wide performance.

- Robotics
- Rugged mobile devices
- Portable Offices
- Wireless solutions
- Electronic Work Procedures & Permits



Turnaround Activities

- What is a turnaround – just like your car needs regular maintenance, so do our plants
- Starting in August of 2020 and we'll be continuing to communicate more about this throughout the year.
- Increase economic impact by \$10 million for our upcoming turnaround
- More than double our supplier contracts spend



Sustainability

2025 Sustainability

Goals We are collaborating with like-minded partners to advance the well-being of humanity by helping lead the transition to a sustainable planet and society.

Responsible Care®

Our commitment to safety, sustainability and world-leading operations

Wildlife Greenbelt

184 hectares of retained wetlands and landscaped area home to 83 animal species.

Ethylene Production

Facility ranked in the top 5% for energy efficiency, compared with all facilities globally.

Hydrocarbons Facility

Designed for zero liquid discharge, and wastewaters are treated and reused as demineralized water.

Don't Let It Go To Waste

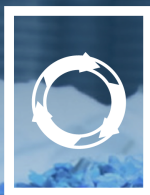
dow.com/dont-waste

Our 2030 Vision:

The products we sell into packaging applications will be 100% reusable, recyclable, compostable or biodegradable by 2030.



We will work to keep plastics out of the environment.



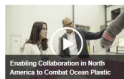
We will deliver circular economy solutions.



We will increase impact through partnerships.



Featured Videos



Plastic waste is one of the most important sustainability issues of our time.

We must do a better job of capturing and reusing plastic by scaling investments in collection, waste management, recycling technologies and new end markets.

Working together, we can create a circular world for plastic.

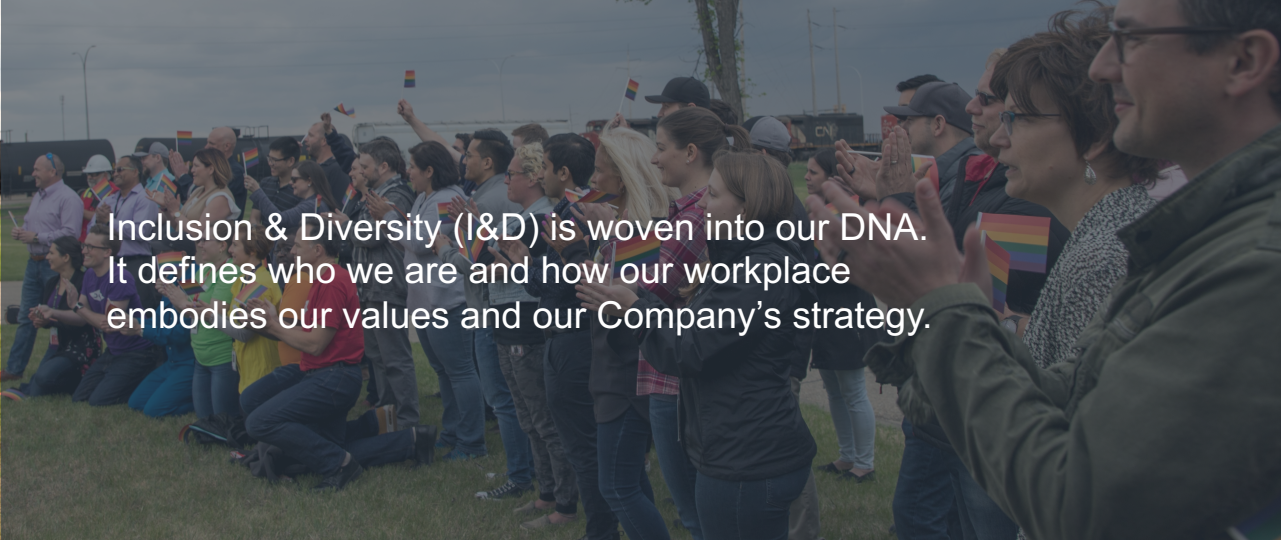


Diversity

is who we are.

Inclusion

is what we do.



Inclusion & Diversity (I&D) is woven into our DNA. It defines who we are and how our workplace embodies our values and our Company's strategy.

Diverse Workforce

We encourage every employee to bring their whole self to work each day to not only deliver more value, but also have a more fulfilling career.

Employee Resource Groups

Our 10 ERGs bring together people to share experiences, find mentors, seek professional development and gain access to senior leadership.

Diverse Suppliers

We have several initiatives in North America to ensure utilization of certified diverse suppliers.

Supplier Management



Global Citizenship

Led by Company Ambition.
Fueled by Service.

Dow Global Citizenship leverages our science and technology and activates our employee's skills and passion to create transformative social impact.



Sparking Sustainable Innovation

Accelerate recycling and advance a circular economy for plastics



Cultivating Inclusive Leadership

Strengthen organizations that help to create a more inclusive society



Developing a Ready Workforce

Create the next generation of diverse chemists and engineers

Global Citizenship

We partner with more than
30 schools and non-profits

Major Community Partners



More than \$600,000
Community Investment
In Alberta



5,162
Volunteer Hours
In 2018

Engaging for Impact In Your Community





Seek

Together™